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December 17, 2019

Mayor Kenney
City Hall Office 215
Philadelphia, PA 19107

Dear Mayor Kenney:

Holt Logistics Corp. (Holt) asks for your support in transferring the control of a 97-acre parcel of land (Mustin Parcel) located in South Philadelphia's Navy Yard from the Philadelphia Industrial Development Corporation (PIDC) to the Philadelphia Regional Port Authority (PhilaPort). PIDC is running a bid process and PhilaPort is responding.

One of PhilaPort's key missions is to position the port to create family-sustaining jobs for the Commonwealth. Increasing cargo volumes directly translates to more high-quality working-class jobs for Philadelphians. Governor Wolf recognizes the value of the port and has invested hundreds of millions of dollars into Philadelphia's marine terminals for much needed upgrades. Beyond facility upgrades, additional land is needed for growth. Holt is appreciative of your support and recognizes that both political focus and financial investment will be required to move forward.

The Port of Philadelphia faces tremendous competition from neighboring ports which are also investing in their facilities. Although the improvements made to Philadelphia's marine terminals have markedly increased the port's competitive position, PhilaPort absolutely requires additional land for development. Specifically, the Packer Avenue Marine Terminal, if it is to continue to grow cargo volumes and jobs, needs more container handling space as well as supporting freight distribution centers. By locating warehouses, logistics centers, and distribution centers near the marine terminal, customers are offered a streamlined, low-cost, high-quality supply chain solution.

Here in Philadelphia we all should strive to maximize the Commonwealth's investment in the Delaware River 45' federal navigational channel deepening. If we are to ensure a prosperous future for the Port of Philadelphia, PhilaPort must control more land and build warehousing in South Philadelphia. There is no site better suited for this necessity than the Mustin Parcel. This site is within the port district and adjacent to major highways and rail facilities used by our customers. Without this land, port operations will be constrained and Philadelphia will be missing out on an opportunity to increase the amount of family sustaining jobs.

Holt urges you to support the transfer of the Mustin Parcel to PhilaPort. If you have any questions, I can be contacted at (215) 913-0883.

Very truly yours,

A handwritten signature in blue ink, appearing to read "Leo A. Holt", is written over a blue circular stamp or seal. The signature is fluid and cursive.

Leo A. Holt